

## Harrow CCG - 2015-16 Quarter 1 Contract Penalties

Area	Operating standard	Hospital/Trust	Fines (as proportioned to CCG)
Emergency Care	Total time spent in A & E <4 hours (all types)	Hillingdon Hospital NHS Foundation Trust	£365.46
		London North West Healthcare NHS Trust	£137,707.09
		Imperial College Healthcare NHS Trust	£1,516.37
		Kings College Hospital Trust	£282.46
Referral to Treatment	18 wk RTT (Incomplete pathways)	Chelsea & Westminster Hospital NHS Foundation Trust	£399.49
		Imperial College Healthcare NHS Trust	£7,925.71
Cancelled Operations	Cancelled Ops- breaches of 28 days readmission	London North West Healthcare NHS Trust	£1,888.34
		Chelsea & Westminster Hospital NHS Foundation Trust	£43.62
		Imperial College Healthcare NHS Trust	£371.57
Choose and Book	Choose and Book	Hillingdon Hospital NHS Foundation Trust	£968.67
Health Care Aquired Infections	MRSA Cases (trust assigned)	London North West Healthcare NHS Trust	£5,933.51
Mixed Sex Accommodation	MSA breaches	Imperial College Healthcare NHS Trust	£250.00
Referral to Treatment	Number of 52 week RTT pathways- admitted pathways	Imperial College Healthcare NHS Trust	£5,000.00
Referral to Treatment	Number of 52 week RTT pathways- incomplete pathways	London North West Healthcare NHS Trust	£8,900.26
		Chelsea & Westminster Hospital NHS Foundation Trust	£71.72
Ambulance Handover	Number of LAS arrival to handover greater than 30mins	Hillingdon Hospital NHS Foundation Trust	£4,044.68
		London North West Healthcare NHS Trust	£56,425.55
		Imperial College Healthcare NHS Trust	£310.08
		Kings College Hospital Trust	£41.12
Ambulance Handover	Number of LAS arrival to handover greater than 60mins	Hillingdon Hospital NHS Foundation Trust	£890.33
		London North West Healthcare NHS Trust	£95,651.47
		Imperial College Healthcare NHS Trust	£26.31
		Kings College Hospital Trust	£35.60
Cancelled Operations	Number of last minute cancellations by the hospital for non-clinical reasons as a % of all elective admissions	London North West Healthcare NHS Trust	£593.35
Never Events	Number of Never Events	London North West Healthcare NHS Trust	£539.00
Trolley waits in A&E	Patients who have waited over 12 hours in A&E from decision to admit to admission	London North West Healthcare NHS Trust	£296.68
		Kings College Hospital Trust	£6.13
Cancer Waits	Percentage of patients receiving first definitive treatment for cancer within 62-days of an urgent GP referral for suspected cancer	London North West Healthcare NHS Trust	£3,560.40
		Imperial College Healthcare NHS Trust	£78.94
Cancer Waits	Percentage of patients receiving first definitive treatment for cancer within 62-days of referral from an NHS Cancer Screening Service	Imperial College Healthcare NHS Trust	£13.80
Diagnostics	Percentage of patients waiting 6 weeks or more for a diagnostic test	Imperial College Healthcare NHS Trust	£2,444.52
		Kings College Hospital Trust	£31.02
Data Quality	Valid NHS Numbers (Data quality)	Chelsea & Westminster Hospital NHS Foundation Trust	£243.20
Venous thromboembolism	VTE	Hillingdon Hospital NHS Foundation Trust	£278.50

### Re-investment

London North West Healthcare NHS Trust: £550k of penalties are to be reinvested subject to agreement on areas to be funded to support achievement of performance targets.

Kings College Hospital NHS Trust: £6,988 is to be reinvested into the Trust programmes/pathways designed to improve Trust performance in those areas affected. To be confirmed for all other Trusts.